# MEASURING UP at Cochise!

#### Convocation 2015

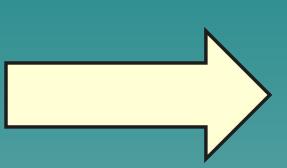
J.D. Rottweiler, Ph.D. August 10, 2015

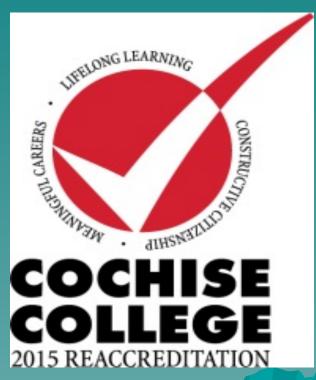
## It's Time to Move Forward



## Measuring Up at Cochise!







#### Measure:

- a: (1) an adequate or due portion
  - (2) a moderate degree
- b: the dimensions, capacity, or amount of something ascertained by measuring
- c: an estimate of what is to be expected
- d: (1) a measured quantity
  - (2) amount, degree

## b: the dimensions, capacity, or amount of something ascertained by measuring

- What percentage of Arizona highschool graduates are <u>NOT</u> eligible for admission into our three state universities?
  - Answer: 53.3%
- What percentage of Arizona highschool graduates enroll in a postsecondary institution immediately following graduation?

## College Going Rate

Arizona High School Graduates – Class of							
	2013-2014 College Going						
	Class of 2013-14	Enrolled in a	Enrolled in a	Percent			
		2 Year Institution	4 Year Institution	College Going			
Whites	30,259	6,933	10,164	56.5%			
Hispanics	24,195	6,579	3,989	43.7%			
Blacks	3,849	935	984	49.9%			
<b>Native Americans</b>	3,122	505	444	30.4%			
Asians	2,384	413	1,295	71.6%			
Two or More	118	24	32	47.5%			
TOTAL	63,927	15,389	16,908	50.5%			

## b: the dimensions, capacity, or amount of something ascertained by measuring

- What percentage of Arizona highschool graduates enroll in a postsecondary institution immediately following graduation?
  - Answer 50.5% (Arizona is 40th in the nation for college-going rate)
- Six years later, what percentage of Arizona high-school graduates have a degree?

### Completion Rates

## Arizona High-School Graduates - Class of 2007-2008 College Graduation

	Class of 2007- 2008	Graduated from a 2-Year Institution	Graduated from a 4-Year Institution
Whites	31,551	6.6%	26.1%
Hispanics	19,635	6.7%	10.0%
Blacks	3,312	5.4%	14.1%
Native Americans	3,379	4.0%	6.3%
Asians	1,841	5.1%	38.7%
TOTAL	59,718	6.4%	19.4%

## b: the dimensions, capacity, or amount of something ascertained by measuring

- Six years later, what percentage of Arizona high-school graduates have a degree?
  - Answer: 25.8%
- At Cochise College what percentage of "first-time-to-college" students successfully completed a college-level Math course, a college-level English course, and one other college-level course with a reading prerequisite within six years?

## Measuring Up in Arizona!

- Defunding public k-12 education
  - 52<sup>nd</sup> in per pupil funding (D.C. and Puerto Rico)
- Defunding State Universities
  - Largest decrease in per student funding (-47%) between 2008-2015
  - Largest increase in university tuition (83%) between 2008-2015
- Defunding Community Colleges
  - Largest percentage decrease (70%) in the education sector.

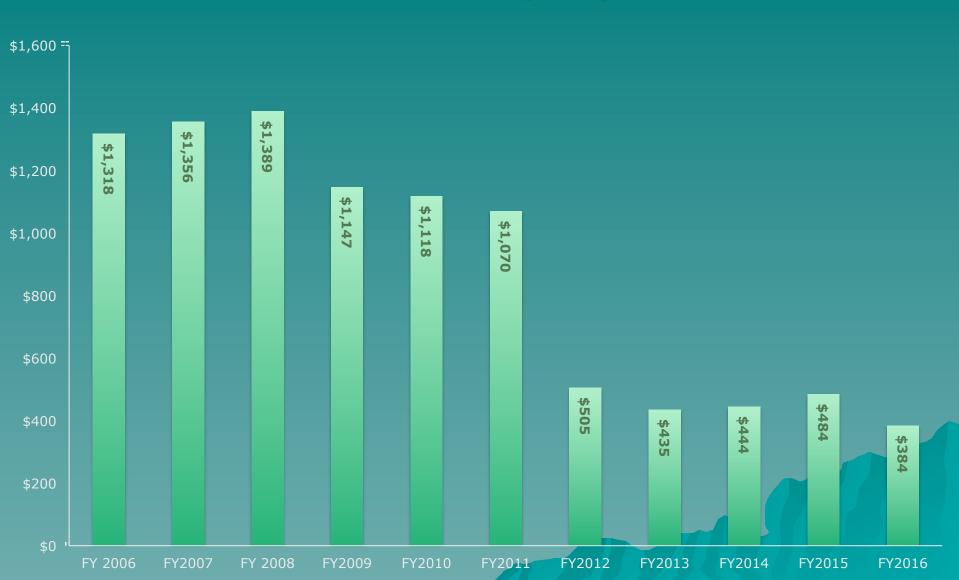
## State Funding

**Arizona Community Colleges** 



## State Funding/FTSE

Arizona Community Colleges



b: the dimensions, capacity, or amount of something ascertained by measuring

c: an estimate of what is to be expected

Opportunity Index (opportunity nation.org)



Economy	COCHISE	STATE	NATIONA
① Unemployment Rate (%)	7.5%	6.2%	6.3%
Median Household Income (\$)	\$43,210.8	\$45,414.8	\$48,78
Poverty (% of population below poverty line)	16.6%	18.7%	15.99
80/20 Ratio (Ratio of household income at the 80th percentile to that of the 20th percentile)	4.68	4.58	4.9
<ul> <li>Banking Institutions (commercial banks, savings institutions, and credit unions per 10,000 residents)</li> </ul>	2.58	2.84	4.0
Households Spending Less than 30% of Household Income on Housing Costs (%)	70.42%	64.48%	64.119
High-Speed Internet (% of households at state/national level, scale of 1-5 at county level)	4	71.27	71.5
Education	COCHISE	STATE	NATIONA
Preschool (% ages 3 and 4 in school)	32.9%	34.2%	47.6
On-Time High School Graduation (% of freshmen who graduate in four years)	82.16%	77%	819
Associate Degree or Higher (% of adults 25 and older)	31.7%	35.7%	37.1
Community Health & Civic Life	COCHISE	STATE	NATIONA
Violent Crime (per 100,000 population)	603.29	428.9	386.
Youth Not in School and Not Working (% ages 16-24)	13.9%	17%	14.19
Youth Not in School and Not Working (total ages 16-24)	2,180	139,658	5,609,20
Medical Doctors (per 100,000 population)	81.98	219.34	270.1
Grocery Stores and Produce Vendors (per 10,000 population)	1.21	1.28	2.1
Population	131,735	6,551,149	313,873,68

## No time for feeling sorry for ourselves:

The ultimate measure of an organization man is not where it he stands in moments of comfort and convenience, but where it he stands at times of challenge and controversy.

Martin Luther King, Jr. (italics added)

## Measuring Up at Cochise

Mission Driven Organization:

"Cochise College provides accessible educational opportunities that are responsive to a diverse population and lead to constructive citizenship, meaningful careers, and lifelong learning."

## Measuring Up at Cochise

#### Strategically Anchored Organization:

- 1. Competitive Advantages
- 2. Excellence
- 3. "Everything Speaks"
- 4. Student Completion
- 5. Institutional Effectiveness

#### Measuring our Competitive Advantages:

- Douglas Campus
  - Residential Campus
    - ◆Cochise Combo
    - ◆Sonoran Agreement
  - -The "A's"
    - ◆Aviation
    - ◆Art
    - ◆Agriculture
    - ◆Athletics















### Measuring our Competitive Advantages:

- Sierra Vista Campus
  - Nursing and Health Sciences
    - ◆Nursing expansion
    - Respiratory Therapy
    - ◆EMT/Paramedic
    - ◆New Programming
  - Computer Networking and Cyber Security
  - Military Programming (MOS)
  - AutoPlex
  - Additional faculty in Career Programs





#### Measuring our Competitive Advantages:

- Extended Learning
  - New partnerships for better community response
    - Center for Lifelong Learning (CLL)
    - Small Business Development Center (SBDC)
    - Center for Economic Research (CER)
    - Workforce Services, Job Placement, Vocational Rehabilitation, DES
  - Downtown Center (DTC)



















### Measuring our Excellence:

- Institutional Recognition
  - 3<sup>rd</sup> Best Community College (Huffington Post/SmartAsset.com)
  - Career Preparedness Award for Arizona (ACT)
  - Top 100 most affordable quality community colleges
  - Aspen Award Top 10% of Community Colleges
- Student Success
  - Phi Theta Kappa
  - Community Service Honor Roll
  - All-Academic Honors (Baseball, Men's Basketball, Women's Basketball)
- Strive for Excellence in ALL we do!!
- Higher Learning Commission
  - Visit October 25-27





#### What is accreditation?

Accreditation by the Higher Learning Commission (NCA) and by other nationally recognized agencies provides assurance to the public, in particular to prospective students, that an organization has been found to meet the agency's clearly stated requirements and criteria and that there are reasonable grounds for believing that it will continue to meet them.



- The Criteria for Accreditation
  - Five major Criteria.
    - ◆ Each Criterion has two elements.
      - Criteria Statement
      - Core Components
- Cochise College must <u>measure up</u> in each of the Core Components within each Criteria



Criterion One--Mission

The institution's mission is clear and articulated publicly; it guides the institution's operations.



Criterion Two--Integrity: Ethical and Responsible Conduct.

The institution acts with integrity; its conduct is ethical and responsible.



Criterion Three--Teaching and Learning: Quality, Resources, and Support.

The institution provides high quality education, wherever and however its offerings are delivered.



Criterion Four—Teaching and Learning: Evaluation and Improvement.

The institution demonstrates responsibility for the quality of its educational programs, learning environments, and support services, and it evaluates their effectiveness for student learning through processes designed to promote continuous improvement.



Criterion Five—Resources, Planning, and Institutional Effectiveness.

The institution's resources, structures, and processes are sufficient to fulfill its mission, improve the quality of its educational offerings, and respond to future challenges and opportunities. The institution plans for the future.

## Measuring Up--Everything Speaks:

- Front Door Experience
  - Physical
  - Technological
  - Customer Service
- Marketing Campaigns
  - ◆"How Smart Is That!"
  - "What will you find at Cochise College?"
  - →"I am Possible"

## I am Possible at Cochise College



### Measuring Student Completion:

#### We Must Balance Excellence with Completion

- Do Our Part (Fix the things we can fix)
  - Financial Aid
  - Curriculum Audit
  - Courses, programs, and degree
  - Master Schedule
  - Semester by semester suggested course of study
  - Remedial Math/Reading/Writing Redesign
- Learning Improvement Committees
  - ARG, Shepherding, Student Success, etc.

#### Measuring our Institutional Effectiveness:

#### Strategic Think Tank Initiatives:

- Continuous Improvement Project(s)
- IT Assessment Project(s)
- Professional Development Project(s)
  - Engage and connect students, employees and community members
  - Create a roadmap to provide valuable, motivating employee opportunities ranging from mentoring to conferences and from teaching skills to discipline knowledge.
- Student Service Projects(s)
  - Formulate a systematic approach with various opportunities and mandates related to advising, orientation, and other first-year activities.
- Curriculum Project(s)
  - Totally redesign placement
  - Require college preparation (limited to a single course per math and writing) during the first semester and attach CPD 150 as a co-requisite.
  - Incorporate reading into reading-enhanced courses.
  - Track number of years to successfully complete college-level ENG, MAT, and RDG.

#### Budgeting Process Changes

- Based on Actual Expenses (free the hostages)
- New Chart of Accounts
- Monthly/Quarterly Reports to Budget Managers

### Rules for Measuring Up

- 1. The center of our work must be student learning, engagement, persistence, and completion!
- 2. What we **measure** is what we care about.
- 3. We can't get better at what we're not willing to **measure**.
- 4. Every program, every service, every policy/ procedure is perfectly designed to achieve the exact outcome it currently produces.
- 5. We are, where we are. The future is ours!
- 6. If nothing changes, nothing changes.

# Measure: an estimate of what is to be expected

We will **measure up** to all expectations if we remain:

- -Student centered!
- -Mission focused!
- -Strategically anchored!
- -People based!

### Measuring Up at Cochise:

